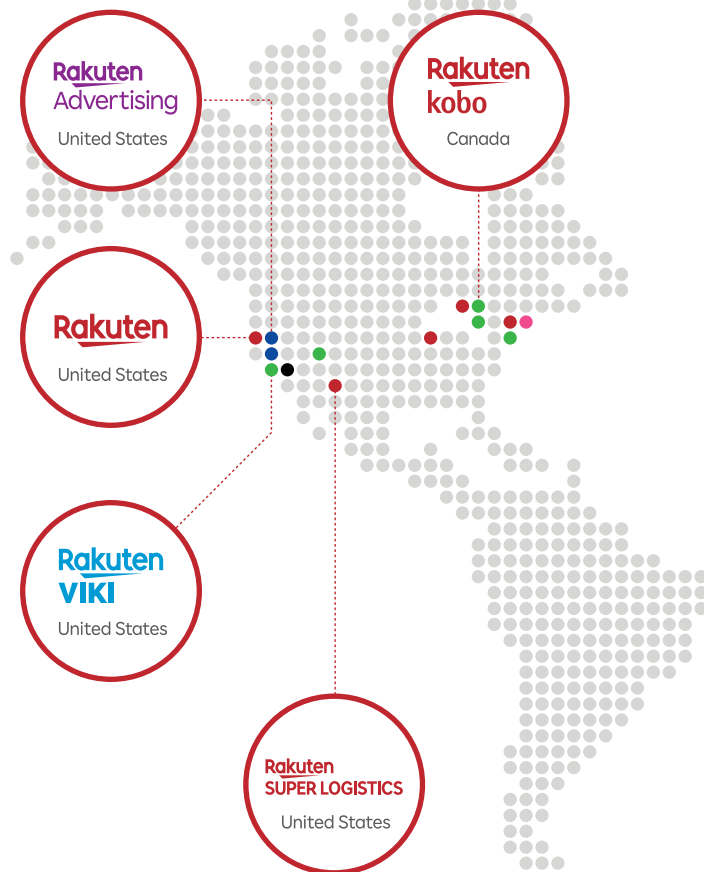
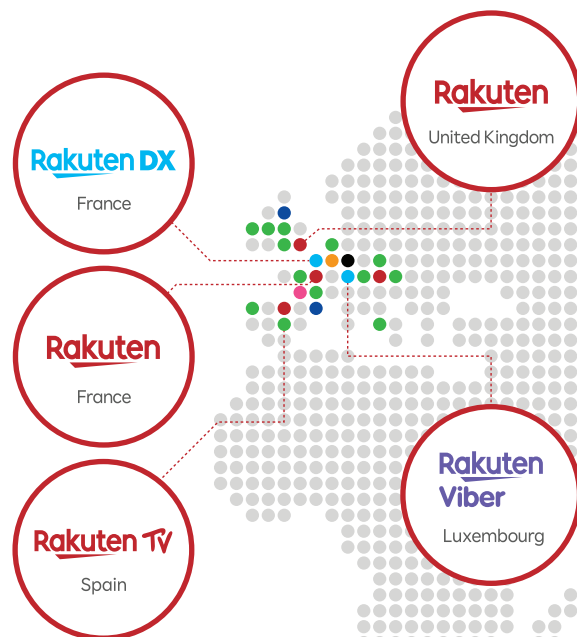


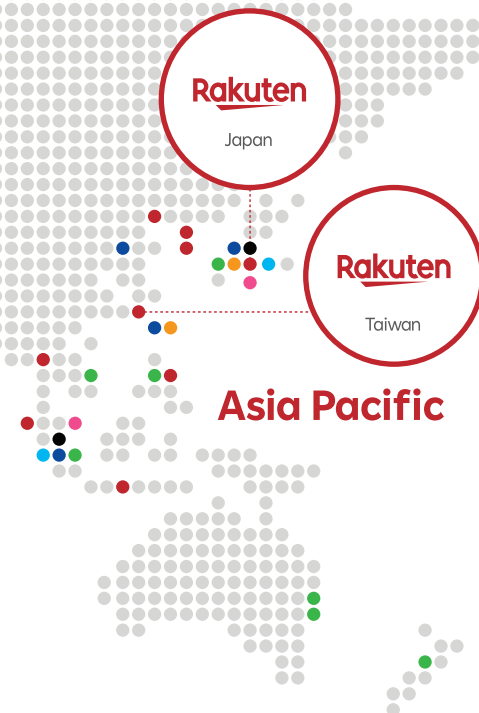
Americas



Europe



Asia Pacific



- Commerce business
- Media business
- Communications business
- FinTech business
- Rakuten Institute of Technology
- Development Center
- Regional / Global headquarters